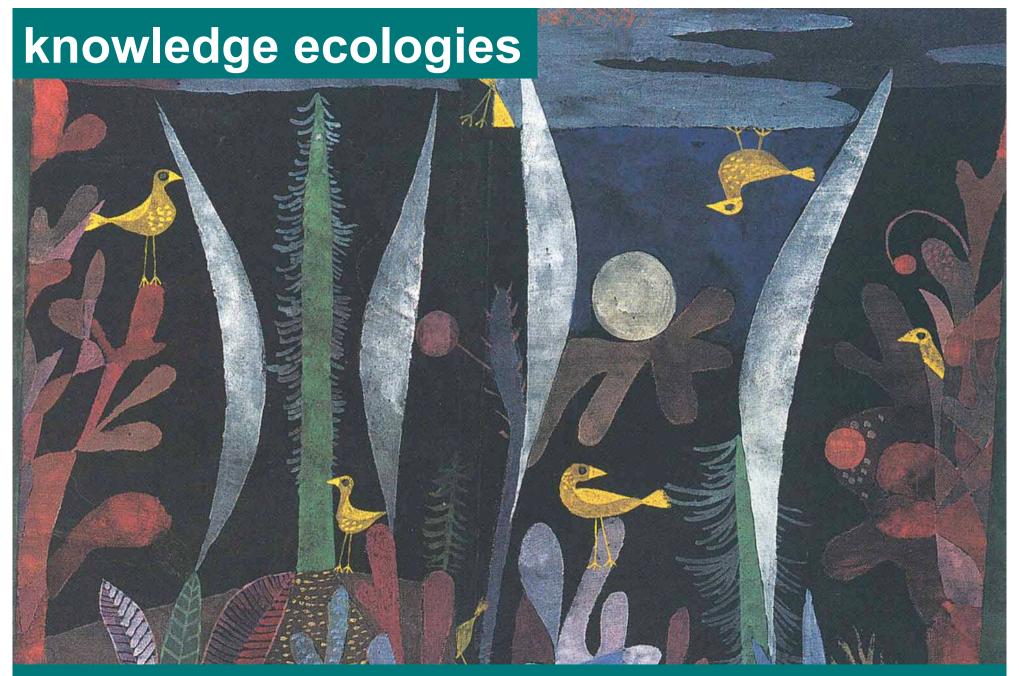


institutional strategies to integrate research, learning and teaching the *university of* sheffield experience

Philippa Levy: 1st Australian Summit on the Integration of Research, Teaching and Learning, November 5-6 2009



The ecology of a university depends on a deep and abiding understanding that inquiry, investigation and discovery are the heart of the enterprise, whether in funded research projects or in undergraduate classrooms or graduate apprenticeships. Everyone at a university should be a discoverer, a learner. That shared mission binds together all that happens on a campus.



'systems of people, values, practices and technologies' (Nardi and O'Day)

What are your 'theories of change' for your context?

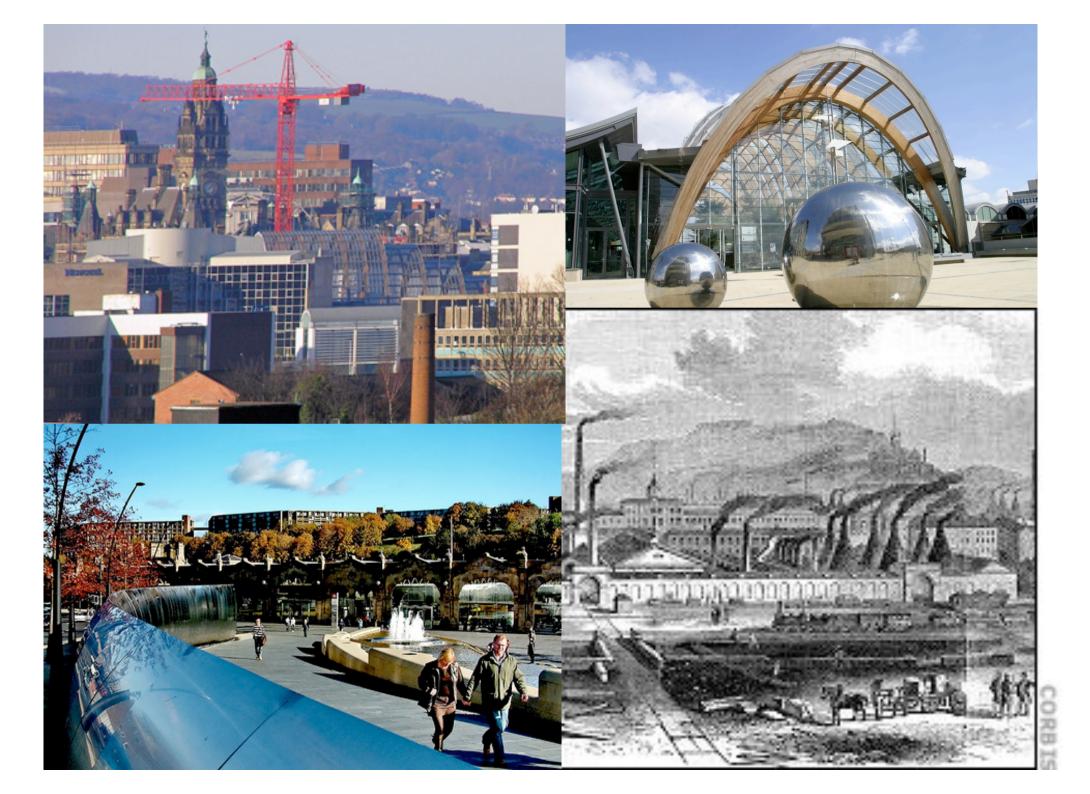
 Desirable outcomes: embedding inquiry and research into the student experience; encouraging and empowering staff to further integrate RL&T in their practice

• What activities/processes are needed to achieve those outcomes *in your institution*? How are/can these activities be facilitated?

Your TOP TWO strategies

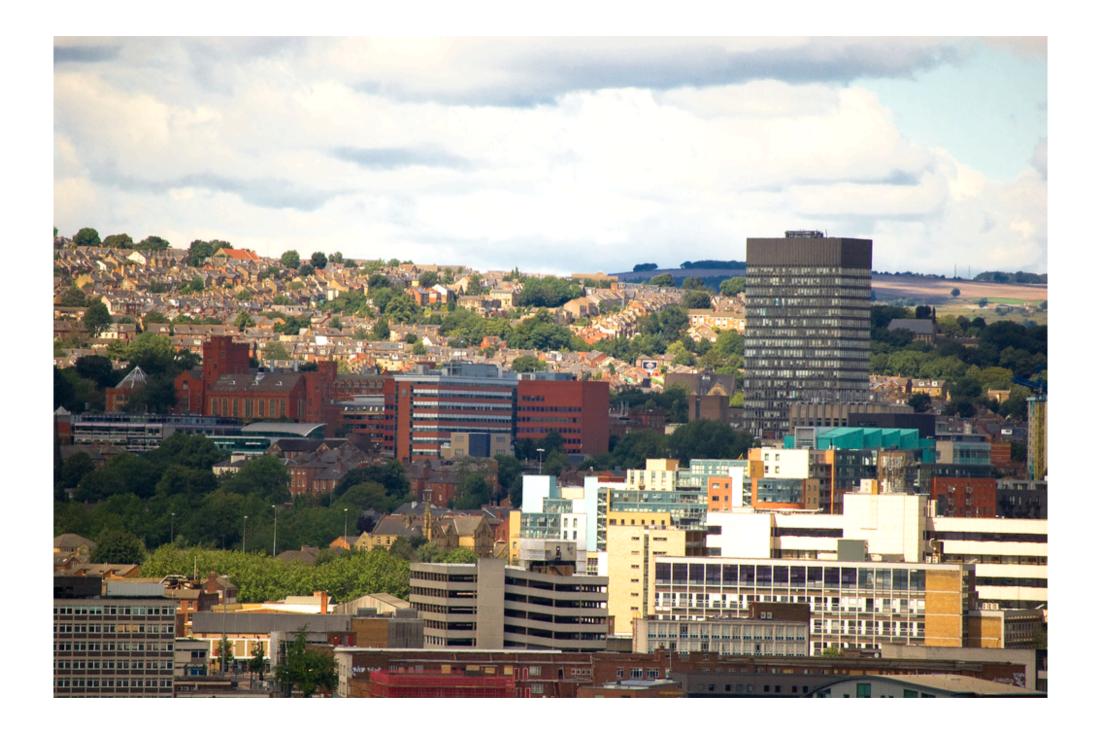


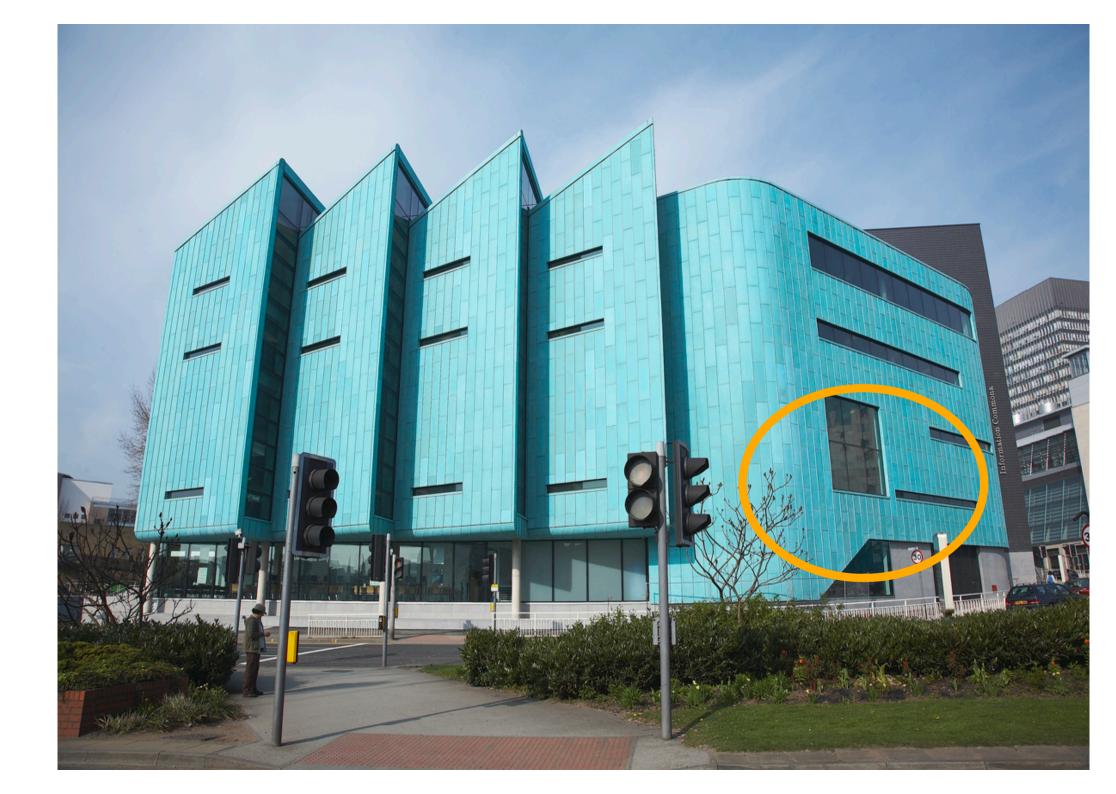
Sheffield



The University of Sheffield

- University College Sheffield formed 1897
- University Charter granted 1905
- Member of UK Russell Group of 20 researchintensive universities
- Ranked 8th in the UK, 77th in the world on Shanghai Jiao Tong University index 2008
- Over 24,000 students from 131 countries; 6,000 staff
- Academic partners worldwide including via WUN





CILASS – a CETL

- One of 74 national Centres for Excellence in Teaching and Learning
- 5 year programme of teaching reward, development, innovation, research (ends 2010)
- CILASS focuses on inquiry-based learning (IBL)
- An inquiry framework exploring, experimenting, building practice and practical knowledge
- Core communities locally: Faculties of Arts and Humanities, and Social Sciences



modelling the process of research within the student learning experience



CILASS: a 'theory of change'

- Reward and recognise
- Support curriculum development and innovation
- Align the physical estate
- Develop networks and student partnership
- Develop the co-curriculum
- Connect the curriculum and the co-curriculum
- Underpin with evaluation, scholarship and research, incl. students as scholars
- Stimulate and inform further strategic initiatives
- Disseminate



pedagogy: ibl

defining ibl (a)

(Levy, 2009)

See also: Healey & Jenkins, 2009; Spronken-Smith et al. 2009.

Designed around students engaging in a process of inquiry

Emphasises students' capacity to construct knowledge

- -investigating authentic often openended - questions or themes
- -adopting the practices of scholarship or research of their disciplines or professional area

-exploring a knowledge-base actively and potentially contributing new knowledge to it

defining ibl (b)

(Levy, 2009)

See also: Healey & Jenkins, 2009; Spronken-Smith et al. 2009.

Encourages peer-to-peer collaboration, and partnership (students and staff)

Provides support for inquiry in the form of activities, assessments, resources, facilitation, environments

Provides guidance on relevant inquiry methods, including how to frame good questions

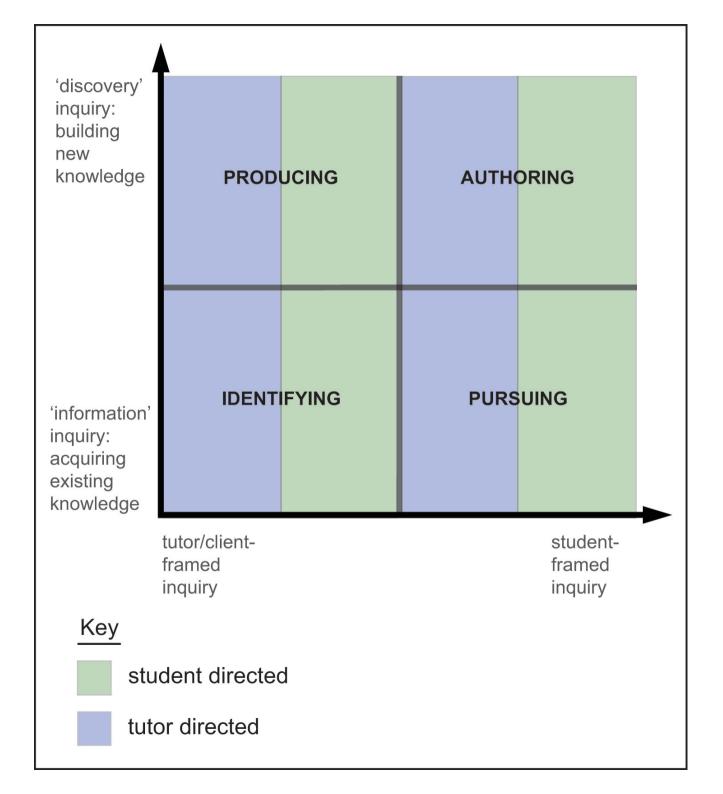
Provides support for development of information literacy, critical thinking, self-reflection and other capabilities

Creates opportunities for students to share the results of their inquiries with peers and others

modes of ibl

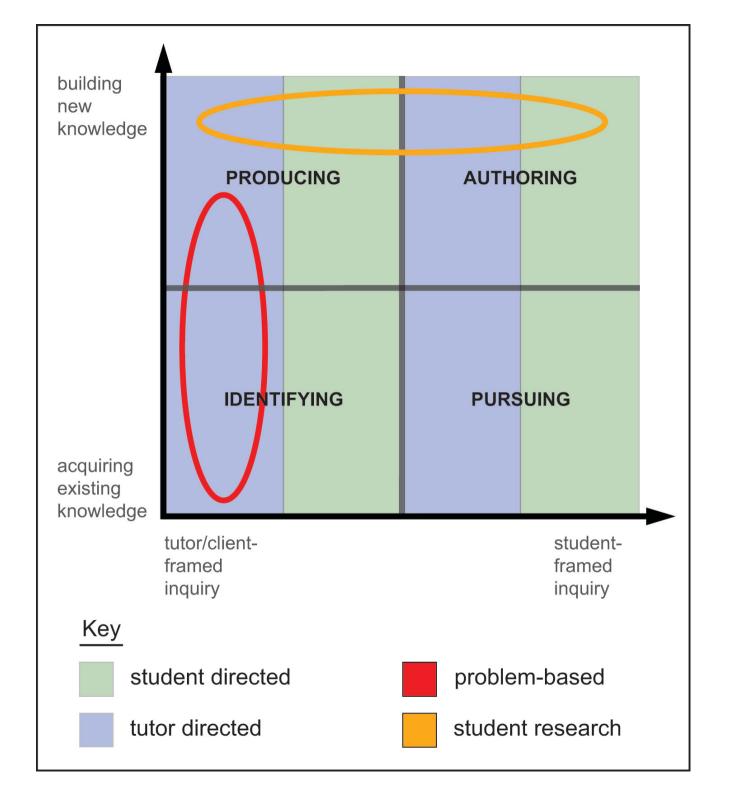
(Levy, 2009)

See also: Healey, 2005



modes of ibl

(Levy, 2009)



why ibl?

fosters active and deep approaches to learning

'supercomplexity' and how knowledge is created

students develop attributes of **Critical** being (Barnett), **self-authorship** (Baxter-Magolda) and **epistemic** fluency (Goodyear)

students develop capabilities for knowledge work, citizenship and lifelong learning

ibl at UoS

The 'Sheffield Graduate'

University Learning Teaching and Assessment Strategy (LTAS) 2005-2010

strategic alignment

Faculty LTASs

Departmental LTASs

CILASS



recognise and reward excellence in ibl



support development and innovation

- Clear thematic priorities
- Funded cycles of departmental programmes
- Funded individual/team projects
- Funded Faculty-level projects
 - Course (re)design
 - Linking curricular and co-curricular inquiry
 - Professional development activities
 - Student-led projects
- Winged messenger' facilitative support model
- Close partnership working with Library and LeTS

MRSA 'more complex than cleaning'



VIEWPOINT By Tammy Boyce King's Fund research fellow

Everyone has heard of the hospital superbug MRSA - and many have a view on how to stop it.

But in this week's health opinion column Scrubbing Up,



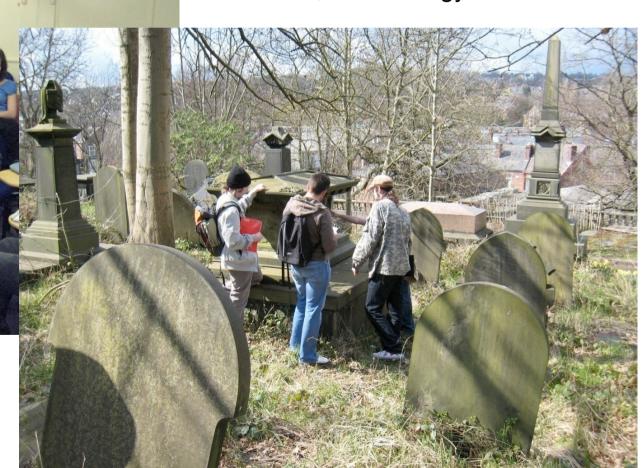
Dr David Phillips, Sociological Studies

Citizens Advice the charity for your community

Module leader: Prof. Glynis Jones, Archaeology

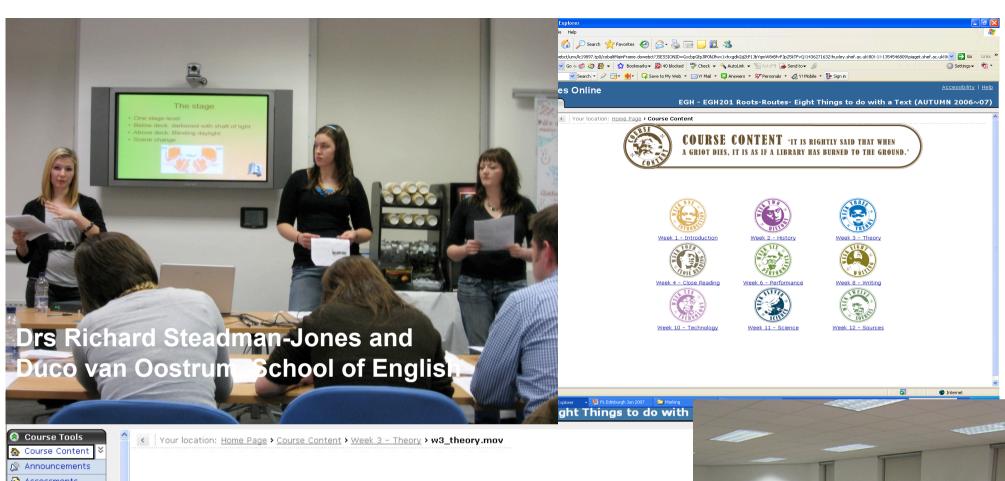


Drs Philip Chan, Medicine and Jonathon Foster, Journalism











My Tools

Done







Drs Natasha Semmens, Mark Taylor, School of Law

from level 1









THEATRE TWO POINT OH # PRESENTS

SURVEILLANCE



Wednesday 07 - Saturday 10 May 2008

University of Sheffield Drama Studio Glossop Road 19:30 [Doors 19:00] Tickets: Wed £3.50 | Thu/Fri/Sat £5 [£4 NUS] Available in advance from Union Box Office Reservations: 0114 222 8676 www.suTCo.co.uk // theatretwopointoh.blogspot.com













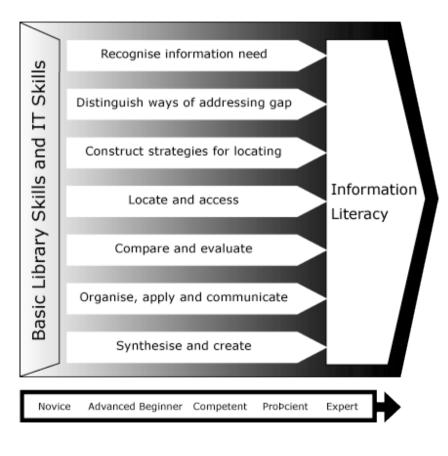
student inquiries lead to the creation of a play for the University theatre company...and they present at conferences



pedagogy: information literacy



Information literacy



SCONUL 7 Pillars Model

- Knowing when and why you need information, where to find it, and how to evaluate, use and communicate it in an ethical manner.
- of Library and Information Professionals
 www.cilip.org.uk/
 policyadvocacy/
 informationliteracy/
 definition/default.htm

critical appraisal of the public presentation of Psychology



But one of the largest studies of modern antidepressant drugs has found that they have no clinically significant effect. In other words, they don't work.

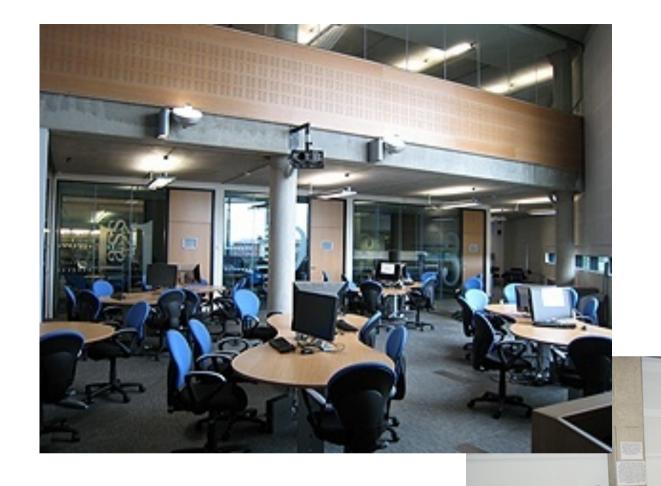
The finding will send shock waves through the

medical profession and patients and raises serious questions about the regulation of the multinational pharmaceutical industry, which was accused yesterday of withholding data on the drugs.





align the physical estate



inquiry

collaborato le















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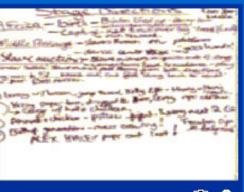
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develop networks and student partnership

Networks

- Academic champions
- Student ambassadors
- Information literacy network (ILN)

Events

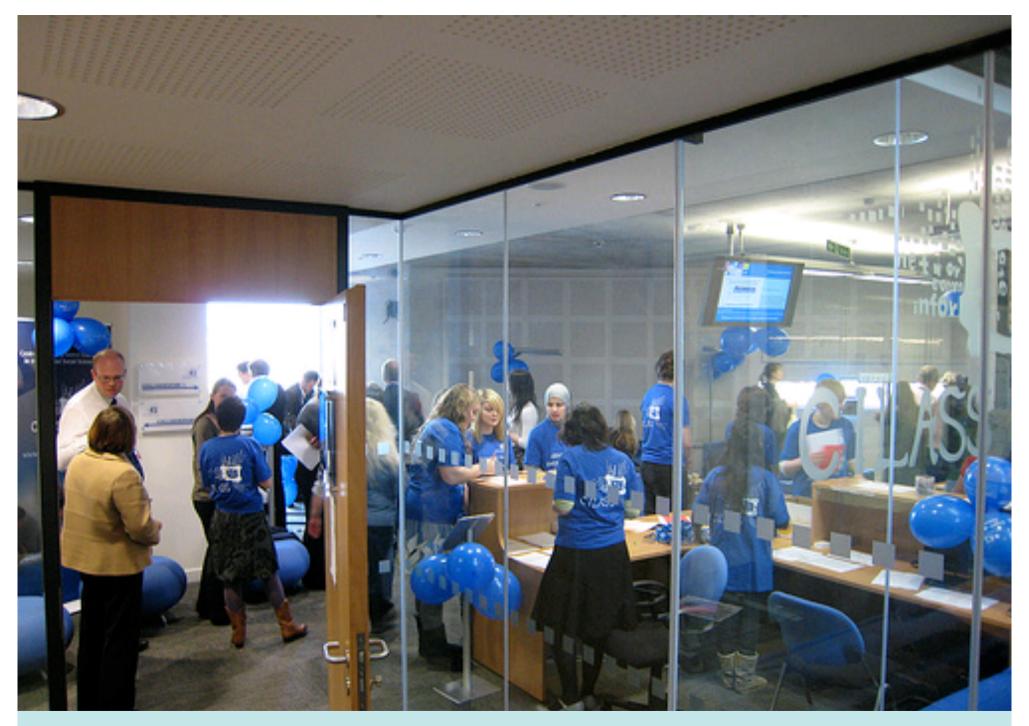
- IBL design workshops
- IBL café
- ILN events
- Annual student-staff conference
- Residential 'IBL academy'
- External expert workshops
- Research seminars (Third Mondays)
- Community-focused and social networking social events - blogs, UoS Teaching Commons project

Student ambassadors

- Internal roles
 - Working groups
 - Departmental activities (with academic champions)
 - -Student-staff conference
- External roles
 - Organisation of international conference (LTEA 2009)
 - Presenting at conferences
 - Advising and consulting

students work as educational developers and researchers





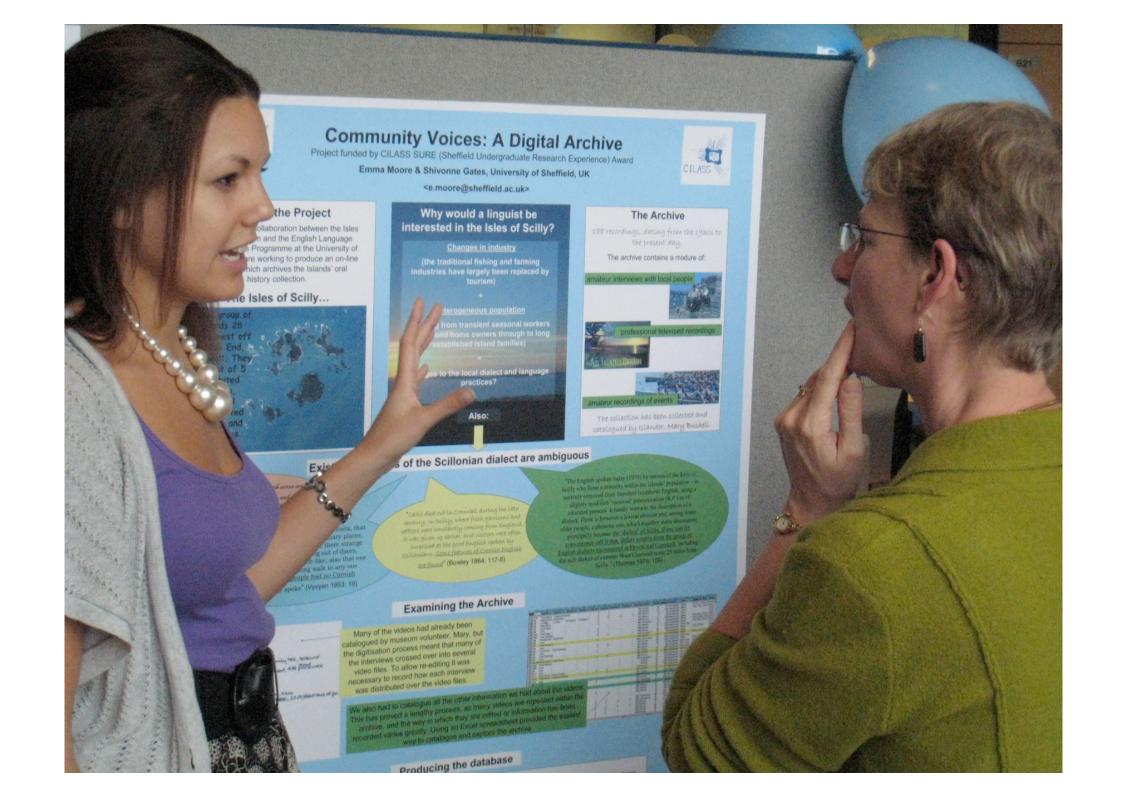
2009 CILASS Staff-Student Conference



develop the co-curriculum

sheffield undergraduate research experience







connect the curriculum and the co-curriculum



Student volunteer researchers interview former theatre professionals as part of the Theatre Archive Project...and present to staff at the English Department Research Seminar



underpin with evaluation, scholarship, research

- a common, inquiry-based, evaluation framework ('theory of change')
- support for scholarship of teaching and learning (SoTL projects)
 - –project funding
 - –academic fellowships
 - -students as scholars
 - -SoTL SIG
- programme of pedagogic research
- institutional research



stimulate and inform other strategic initiatives

The LRT Project

- 'SeeChange' project for Faculties of Science and Social Sciences
- Strategic initiative for learning/teaching enhancement AND research enhancement
- Stimulating debate and gathering evidence to inform new developments
- Practical outcomes: policy recommendations; sharable exemplars of local practice; framework for integrated approach to RL&T

Activities

- Student survey
 - undergraduate researchers
 - -students' research awareness & experiences
- Staff consultations and survey (Faculty, Departmental and individual levels)
 - -ways research and teaching connect (or not) in their roles & the university, examples of practice
- Resource creation
 - –exemplars of practice website

LRT Project Student Survey

- Undergraduates' awareness of UoS research and its impact on them
- Their experiences and opinions of doing research
- 216 Social Sciences students
- 247 Science students
- 129 Discipline/Faculty not known
- 8% overall response rate

Headlines (a)

Patchy awareness of staff research activity

Clear differences between Faculties

 Staff research perceived to have positive impact on students' subject understanding and interest, but not so much on the development of their own research skills

Headlines (b)

 Science students feel more connected to research community

- Most student research is 'information-oriented' and framed by staff; some enables contribution to creating knowledge
- Students identify benefits of doing research and large majority see research skills as important but many report that they have not had opportunity to develop research skills

Some implications

- Raise visibility of research activities and involve undergraduates in research communities and culture
- Raise undergraduates' awareness of how curriculum already develops their research skills
- Consider extending emphasis on appropriate forms of research-based learning throughout curricula
- More opportunities for students to engage in 'discovery' oriented research, and to pursue own questions and lines of inquiry
- More opportunities for extra-curricular research

The 'Sheffield Academic' Project

- Led by PVC for the Faculty of Social Sciences on behalf of the University Executive Board
- Scoping the characteristics of the 'rounded' academic profile for the UoS context
- "Academics at the University of Sheffield recognise the benefits of a culture that integrates learning, research and teaching, and it is this that fosters the development of the distinctive attributes of the 'Sheffield Graduate'" (draft, work in progress).



disseminate

CILASS dissemination strategies

- Targeted publications, presentations etc
- Case studies
- Sheffield Companion to IBL
- crucIBL newsletter
- Evaluation findings (synthesis reports)
- External dissemination (conferences, peerreviewed research outputs etc)

CILASS: a 'theory of change'

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impact

Increased engagement, confidence, responsibility in learning

Information literacy and IT skills development

Awareness of research process and value of inquiry in wider social context

Changed conceptions of study of their discipline

Intellectual and personal development

Good grades

Enhanced practical knowledge about teaching

Positive linkages back to staff research



Inquiry-based learning has not just been an integral part of the teaching on my degree course but has in fact changed my thinking about knowledge: how I gain it, how I extend it, how it is created. The reflective element of IBL has proved extremely useful, and as a result has improved [my] marks. The reflective element has also impacted on my way of thinking and going about applying for graduate jobs.

Third-year Arts and Humanities student

SURE – students report

Motivational impact
Gains in self-confidence and self-belief
Enhanced aspirations for
postgraduate study

SURE – staff report
Peer-reviewed research publications
Development of research grant
proposals
Support for on-going projects



At the commencement of [my project] I found it difficult to find the best way of approaching self-directed learning [...] I have enjoyed the fact that inquiry-based learning really is quite spontaneous and diverse where your project can head in different directions away from the original thesis depending on your research and your interpretation of it. I have also realised that IBL requires a creative and enquiring mind and my achievements from this SURE scheme have made me consider embarking upon a Masters degree.



I have enjoyed being able to research an area of developmental psychology that interests me. It has also been advantageous to work without the pressure of being assessed, with the main emphasis of the project being my own development and progress at working towards a goal based on my own motivation.

New spaces and technologies:

Flexibility, Informality, Intimacy, Openness, Movement, Freedom, Intensity, Flow

- Pedagogical reflection and experimentation
- Focus on information literacy development
- Changed learning-teaching relationships



They're much more confident, I think, with me. It changed the nature of the relationship between myself and the students, I'm much more one of the group and they treat me much more as one of the group rather than the lecturer. In these new spaces, I'm a researcher like them.

Lecturer

Student partnership

Ambassadors are highly enthusiastic about effects on their skills development and learning engagement

"Joining CILASS enabled me to re-engage with my learning and become enthused with my subject again. This is due to seeing how the teaching methods that CILASS was promoting could help to engage me in my own degree. I would not hesitate to say that my experience with CILASS has been the highlight of my time at Sheffield".



what are we learning about integrating **rl&t?**

What works

- Strategic alignment and co-ordination across
 T&R
- Institution- and Faculty-level senior management champions
- Department-level champions
- Student partnership
- Academic 'ownership' and research-informed ethos
- Close partnership working academic/professional services

some issues and challenges

- Cultural change
- Organisational change
- Careful targeting of impact evaluation and research findings to inform strategic planning
- Embedding and sustainability of CETL (CILASS) practices and resources
- Changing political and economic context



where next?

- Continued strategic focus on IBL a thematic priority for 3 Faculties
- Faculties adopting CILASS strategies incl. student partnership
- Interdisciplinary pedagogic research cluster
- Hoped-for continuation of SURE
- Maintaining of CILASS legacy resources
- 'Sheffield Academic' work-in-progress

