Minutes of the 487th Meeting of the Macquarie University Council held at the Chancellery, 19 Eastern Road, Macquarie University, North Ryde at 4.00pm on 21 February 2019.

Present: Chancellor, The Hon M Egan
Deputy Chancellor, Ms L Mason
Vice-Chancellor, Professor S B Dowton
Chair of Academic Senate, Professor M Herberstein
Dr W Bradford
*Mr C Darvall
Professor C Dean
Dr E Grosvenor
*Ms D Hadwen
Ms J Qian
*Ms C Shen
Mr J Wigglesworth
Mr F Zipfinger

In attendance: Ms H Mackinnon, Director and Chief of Staff, Office of the Vice-Chancellor
*Professor K Jameson, Deputy Vice-Chancellor (Academic)
*Ms S Dimasi, Vice-President University Services and Strategy
*Dr Leanne Holt, Pro VC Indigenous Strategy
*Mr Mark Broomfield, Director of Property

Apologies: Nil

Secretariat: Ms E Lawler, Company Matters

* Attended for part of the Meeting as indicated in the minutes.

1. QUORUM AND APOLOGIES

The Chancellor confirmed that a quorum was present.

The Chancellor advised Council that he had received a letter of resignation as a Council member from The Hon. Patricia Forsythe AM, as she has been offered a role that requires her to relinquish all other positions. Council expressed their thanks to The Hon. Patricia Forsythe AM for her service to Council over 11 years.

The Chancellor welcomed Dr Evianne Grosvenor to her first Council meeting following her election as a member of Council, noting Dr Grosvenor would become a member of the University Discipline Committee Appeals Panel replacing Ms Leanne Denby.

RESOLVED 19/01

Council RESOLVED (unanimously) to nominate Dr Evianne Grosvenor for appointment as a member of the University Discipline Committee Appeals Panel.
The Chancellor also thanked Ms Bronwyn Forster, member of the staff of the Office of the Vice-Chancellor, for her work with Council ahead of her retirement.

*Cissy Shen joined the Meeting*

2. DECLARATIONS OF INTEREST

Mr Darvall advised he is a Member of the Quantum Computing Fund Investment Advisory Panel for the NSW Government – Macquarie University is part of a collaboration of four NSW universities that submitted a proposal to the NSW Government to establish the Sydney Quantum Academy.

Council noted there were no other new declarations of interest.

3. ITEMS FOR DISCUSSION
   (Agenda item 1.3)

It was agreed to note items at 6.1 and 6.2.

4. MATTERS RAISED BY COUNCIL MEMBERS
   (Agenda item 1.4)

The Chancellor advised that no matters had been raised by Council members prior to the Meeting.

5. SUMMARY OF RESOLUTIONS TO BE PASSED
   (Agenda item 1.5)

The Chancellor took the paper as read. The Council noted the items seeking approval and requiring resolutions to be passed.

6. VICE-CHANCELLOR’S STRATEGIC UPDATE
   (Agenda item 2.1)

*Deborah Hadwen joined the Meeting*

The Vice-Chancellor took the report as read and highlighted specific items which Council discussed, including:

- Participation in a number of Government reviews;
- An update on student enrolment for session 1, domestic and international; and
- Update on MQ Health transition.

Council discussed and noted the report.

7. PERSPECTIVE ON THE YEAR AHEAD
   (Agenda item 2.2)

The Vice-Chancellor provided Council with a presentation on Perspective on the Year Ahead as presented to a recent Staff Town Hall meeting, including:

- External factors affecting the University;
- Curriculum renewal – approach to date;
- Student success - connected services and information;
- Change in faculty commencements (2016-2019 – forecast);
• Change in international student regional mix (2016-2019 – forecast);
• Research strategy and growth:
  o Research income;
  o HDR completions;
• Systems remediation;
• External Engagement;
• Rankings – five stage strategy for rankings growth; and
• Approach to planning – current fiscal position and financial resilience.

Council discussed the presentation, including:

• Macquarie University’s student recruitment performance versus the sector. The Vice-Chancellor highlighted programs to improve recruitment including new programs for 2020 and micro-credentialing; and
• IT projects to improve support services. Council noted projects are in progress and requested a presentation on the status of IT projects for a future meeting.

Matter Arising #1

8. STRATEGIC PRESENTATION – INDIGENOUS STRATEGY
(Agenda item 2.3)

Dr Holt provided a Welcome to Country.

Dr Holt provided a presentation on the University’s Indigenous Strategy which Council discussed, including:

• Summary of key achievements in 2018;
• Pathways and engagement program;
• Student engagement;
• Profile of students;
• Community partnerships;
• International partnerships;
• Aboriginal and Torres Strait Islander workforce – programs and workforce profile;
• Success of the Manawari Respect, Reciprocity, Relationships Training;
• Indigenous research;
• Indigenous learning and teaching;
• New outdoor space under construction and
• Support for students in year 1 and also through the course, including support for entering the workforce.

Council discussed and noted the presentation and thanked Dr Holt for presenting the achievements to date and plans within the Indigenous strategy.

9. STRATEGIC PRESENTATION – CAMPUS DEVELOPMENT STRATEGY
(Agenda item 2.4)

Mr Broomfield provided a presentation on the Campus Development Strategy which Council discussed, including:

• Objectives of the campus development strategy;
• Original program cash flows proposed in 2015 versus current program;
• Major projects underway – Arts Precinct, Central Courtyard project and Clinical Education building;
• Major projects in design – Law School and new public realm and entry; and
Major completed projects, including:
  - The Incubator;
  - 44 & 50 Waterloo Road – new teaching and research space for FSE;
  - Biosciences research building;
  - 11 Wally’s Walk basement – new teaching and research space for FSE; and
  - Research Park Drive upgrade – pedestrian safety and public realm infrastructure.

Council discussed communication of the campus development strategy and noted the Property team now has a dedicated communications resource and a communications plan has been developed for students including presentations to the next Student Representative Council meeting.

Mr Broomfield confirmed, as requested previously by Council, that pet friendly options for the residential accommodation have been considered and this is feasible in two apartments. Mr Broomfield advised that the operator of the facility will consider whether to make the facility pet friendly.

Council discussed and noted the presentation.

Ms Dimasi, Professor Jameson, Mr Broomfield and Dr Holt left the meeting.

10. MINUTES OF THE MEETING HELD ON 13 DECEMBER 2018 FOR APPROVAL
    (Agenda item 3.1)

The Chancellor took draft minutes of the meeting held on 13 December 2018 as read.

RESOLVED 19/02

Council RESOLVED (unanimously) to approve the minutes of the meeting of Council held on 13 December 2018 as a true and correct record of the meeting held on that date.

11. MATTERS ARISING (Agenda Item 3.2)

Council noted the status of the Matters Arising.

12. DRAFT MINUTES OF THE FINANCE & FACILITIES COMMITTEE MEETING HELD ON 5 FEBRUARY 2019
    (Agenda item 3.3)

Mr Darvall took the report and draft minutes of the Finance & Facilities Committee meeting held on 5 February 2019 as read, highlighting:

- The budget extension approved for the E5A basement refurbishment;
- Contract award for the Macquarie University Central Courtyard project; and
- Changes approved to the Investment and Treasury policy to facilitate improving the returns the University can earn on its cash and term deposits without significantly increasing the risk profile.

Council discussed and noted the report and draft minutes of the Finance & Facilities Committee meeting held on 5 February 2019.
13. REPORT FROM THE UNIVERSITY DISCIPLINE COMMITTEE  
   (Agenda item 3.6)  
   The Chair of Academic Senate took the summary reports from the University  
   Discipline Committee meetings held in November and December 2018 as read.  
   Council discussed and noted the report.  

14. VICE-CHANCELLOR’S REPORT  
   (Agenda item 4.1)  
   The Vice-Chancellor took the report as read and highlighted:  
   • The launch of the Venture Café Sydney which will join a global network of  
     independent organisations aimed at promoting innovation, collaboration and  
     networking in their local regions;  
   • An academic staff member has developed one of the 12 most popular business  
     courses on the courseera on line platform operated out of the US; and  
   • The professional staff Enterprise Agreement has been approved.  
   Council discussed and noted the report.  

15. ACADEMIC SENATE  
   REPORT (Agenda item 4.2)  
   The Chair of the Academic Senate took the report from the Academic Senate meetings  
   held on 27 November and 3 December 2018 as read, and highlighted:  
   • The approvals of the new courses to be offered in 2020 as part of the  
     Curriculum Architecture project; and  
   • Academic Senate has finalised its projects and priorities for 2019.  
   Council discussed the new courses approved and queried whether data analytics is  
   covered. The Chair of Academic Senate agreed to advise where the opportunities for  
   the study of data analytics are available at Macquarie University. Matter Arising  
   #2  
   Council discussed and noted the report.  

16. HEALTH AND SAFETY  
   REPORT (Agenda Item 4.3)  
   The Vice-Chancellor took the report as read and Council noted the Health and Safety  
   report for Quarter 4, 2018.  
   Chum Darvall left the Meeting  

17. MEMBERSHIP OF UNIVERSITY DISCIPLINE COMMITTEE APPEALS  
   PANEL  
   (Agenda Item 5.1)  
   The Chancellor took the paper regarding the Membership of the University Discipline
Committee Appeals Panel as read.

18. **POWER OF ATTORNEY
REGISTER (Agenda item 6.1)**

Council noted the documents signed under Power of Attorney dated 12 November 2018 to 7 February 2019.

19. **LETTER FROM THE HON. MICHAEL D. KIRBY AC CMG (Agenda item 6.2)**

Council noted the letter from the Hon Michael D Kirby AC CMG.

20. **OTHER BUSINESS
(Agenda item 7.1)**

Council noted that the next regular meeting of the Council is scheduled for 4 April 2019 at 4.00pm at the North Ryde campus.

**CLOSURE**

There being no further business, the meeting concluded at 6.15pm.

______/______/______
Deputy Chancellor as Presiding Member of Council under Clause 7(2), Schedule 1, Macquarie University Act, 1989