MACQUARIE LAW SCHOOL Faculty of Arts



ADVISORY BOARD CHARTER

PURPOSE

The purpose of this Charter is to outline the role, responsibilities, composition, and proceedings of the Advisory Board of the Financial Integrity Hub (FIH). The Advisory Board exists to provide expert advice, ideas, and recommendations to the Director of the FIH to support the implementation of the organisation's strategic priorities.

ROLE

The Advisory Board provides independent advice and thought leadership to the Director on the strategic direction, operations, risk management, and performance of the FIH. Members offer insights and recommendations to ensure that the FIH's activities align with its purpose and reflect best practices.

The Advisory Board complements the leadership team by providing specialist expertise, enhancing the FIH's capacity to deliver on its vision. The Advisory Board does not have governance or management responsibilities.

RESPONSIBILITIES

The key responsibilities include the following:

- 1. Advising the Director on the development and review of the FIH's Strategic Plan and strategic priorities.
- 2. Providing guidance on the FIH's budget and resource allocation to ensure alignment with strategic objectives.
- 3. Reviewing and providing feedback on the financial and operational performance of the FIH, with reference to agreed indicators and sector standards.
- 4. Recommending actions to address identified financial or operational performance issues.
- 5. Offering strategic advice on key projects and initiatives that support the delivery of the FIH's purpose.
- 6. Identifying emerging trends, challenges, and opportunities in financial crime and financial integrity relevant to the FIH's vision.
- 7. Facilitating connections with key stakeholders, including government bodies, industry associations, and academic institutions.
- 8. Promoting the FIH's vision, values, and research outputs within professional and community networks.
- 9. Enhancing the visibility and credibility of the FIH by leveraging personal expertise and reputation.
- 10. Supporting business development and partnership initiatives by identifying opportunities for collaboration and funding.
- 11. Providing expert input on the content, focus, and dissemination of FIH's publications and communications.
- 12. Contributing to the development and evaluation of FIH events, including conferences, webinars, and workshops.
- 13. Participating in discussions on stakeholder engagement strategies and providing advice to maximise impact.

14. Offering insights into membership development and capacity-building opportunities to strengthen the FIH's research and operational teams.

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- 15. Assisting with succession planning by identifying potential candidates for key advisory or leadership roles.
- 16. Providing ad hoc advice to the Director and Associate Director on matters of strategic significance to the FIH.

COMPOSITION OF THE ADVISORY BOARD

- The Advisory Board shall consist of individuals invited by the Director, based on their expertise in fields relevant to the vision and objectives of the FIH.
- Membership is voluntary and non-remunerated.
- Members may include experts from academia, government, industry, regulatory bodies, and civil society.
- The Advisory Board may include members with diverse skills and backgrounds to ensure a broad range of perspectives.
- Members shall serve a term determined by mutual agreement with the Director, with the option for renewal.

PROCEEDINGS OF THE ADVISORY BOARD

- The Advisory will meet twice per year, or as otherwise agreed with the Director.
- Meetings may be held in person, virtually, or via teleconference, as appropriate. In-person is preferred over other methods.
- The Director (or their delegate) will chair meetings of the Advisory Board.
- An agenda and supporting materials will be provided to members at least one week prior to each meeting.
- Minutes of each meeting will be prepared and shared with members to confirm accuracy and track follow up actions.
- The Advisory Board's recommendations are advisory in nature and non-binding.
- Additional consultations may be held on an ad hoc basis at the request of the Director or Advisory Board members.

Approved by the Financial Integrity Hub

28 May 2025

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